Appendix B

AREA	PRODUCT	OUTCOME	ACTIONS	ACTIONED/ EXPECTED DELIVERY DATE
Organisational Culture	Revised Policies	Clear links between the policy and operational work.	Revise Anti Fraud and Corruption Policy to incorporate any changes in appropriate legislation and drafted to policy hub format.	December 2012
			 Revise Whistle blowing Policy to incorporate changes in FOI and drafted to policy hub format. 	December 2012
			Revise Gifts and Hospitality Policy to incorporate Bribery Act 2010 requirements and drafted to policy hub format.	December 2012
			Revise RIPA procedures in line with legislative changes and drafted into policy hub format.	Actioned September 2012 (G&A)
			 Revise Anti-Money Laundering Policy and procedures and drafted to policy hub format. 	March 2013
	Revised Strategy	Clear identification of potential gaps in the delivery of Corporate counter fraud and their potential impact on the Authority.	Revise Corporate Counter Fraud Strategy in line with recommended best practice.	March 2013
	Revised Response Plan for Internal Abuse	Proactive, appropriate and consistent action taken is when suspected fraud, corruption or dishonest dealings are identified that relate to internal parties	Identify changes in legislation and areas of best practice. i.e. Bribery Act 2010, RIPA, HR Act, DPA, PACE and PEACE	On-going Changes in RIPA 1 st November 2012 pending
	Awareness Training	Staff and Members are aware of the impact of fraud, bribery, corruption and dishonesty and what actions they should take and when. Mandatory training is provided	 Revise current anti-fraud training content covering all general topics relating to fraud, corruption and dishonest actions for topical relevance and inclusion of bribery. Identify specific target groups 	Revision actioned December 2011 annual revision required, due March 2013 Actioned December

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AREA	PRODUCT	OUTCOME	ACTIONS	ACTIONED/ EXPECTED DELIVERY DATE
		on induction for new members and staff. Annual training is provided for all current staff and members.	requiring in-depth training Draft anti-money laundering training Identify staff requiring specific anti-money laundering training	2011 actual training to be determined due March 2013 Revised action date March 2013
	Revised Fraud risk Questionnaire. Bribery risk assessment methodology devised.	Fraud and Bribery risks are fully understood and mitigated as far as possible to reduce the likelihood of materialisation.	 Identify areas of best practice and high-risk areas for both fraud and bribery. Establish and document individual risks associated with potential fraudulent activities covering both internal and external abuse for inclusion in the service risk registers and corporate registers. Develop risk assessment methodology for bribery risks. 	Actioned June 2011 Revised action date December 2012 Actioned June 2011, revision required, due March 2013
	Regular publicity on fraud, corruption and dishonesty.	Raising the profile and awareness of fraudulent activities, Council action and outcomes. Reduce likelihood of fraud, bribery, corruption and dishonesty	 Regular publications on Intralink. Determine alternative methods of publication. 	On-going Actioned March 2012 costing and publication consideration due March 2013
Preventative and Detective Measures	Supporting Policies in place linked to Anti-Fraud, Bribery and Corruption Policy	Clear links between relevant policies that support the culture and tolerance of fraud, corruption and dishonest activities within and against the Council.	Revise all relevant policies and procedures applicable.	On-going (e.g. HR & Standing Orders already revised prior to Bribery Act 2010 enactment) July 2012)

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	Vetting of staff, contractors and partners.	Honest staff are employed from the outset. PCC only undertake business with parties that hold the same ethical standards that PCC hold.	 Identify best practice in relation to staffing checks. Identify appropriate agreement framework for partners. Incorporation of Bribery Act 2010 requirements 	On-going Revised date March 2013 (specifically bribery requirements)
	Investigation Procedures	All investigations are performed consistently and in accordance with laws and legislation	Identify relevant changes in legislation and best practice incorporate in current procedures manual.	On-going
Training	Skilled and training members of staff to undertake investigations.	All investigations are carried out to a prescribed standard in accordance with law and legislation. Successful prosecution/ sanction rate increased.	 Identified officers to undertake training CCIP Officers trained 	Actioned December 2011 Financial Investigator training to be carried out November 2012.
Sanctions, redress and Recovery	Citywide sanction policy in place.	Clear sanction options are identified and carried out consistently across the Council	Identify options available and legal implications and impact	Revised date March 2013 SI's reported to G&A annually each case dealt with on merit
	Recovery Policy	Clear recovery options identified including under 'proceeds of crime', freeze injunctions and seizures.	Identify options available and legal implications and impact	Revised date March 2013
Measuring Losses	Register of losses	The Council are able to identify the actual losses incurred and direct resources accordingly at high risk areas.	 Identify all relevant areas applicable and data required Establish central register and reporting mechanism 	Central register held by Internal Audit. Losses not always able to be determined
Measuring Performance	Data Matching and NFI	Collation, sharing and analysis of intelligence gathered for	Complete current data matching results in timescale determined by	On-going

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AREA	PRODUCT	OUTCOME	ACTIONS	ACTIONED/ EXPECTED DELIVERY DATE
		internal and external incidents	 Audit Commission. Attendance of Hampshire Alliance group sharing of intelligence Identify areas not currently covered by NFI and risk assess before considering inclusion in future matching 	On-going

Elizabeth Goodwin Deputy Chief Internal Auditor 30th October 2012